

**E3 (EDUCATE, ENABLE, EMPOWER)
COMMUNITY SERVICES INC.
o/a E3 COMMUNITY SERVICES INC.
FINANCIAL STATEMENTS
MARCH 31, 2025**

E3 COMMUNITY SERVICES INC.

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of the E3 Community Services Inc.:

Opinion

We have audited the financial statements of the E3 Community Services Inc. ("the Organization"), which comprise the statement of financial position as at March 31, 2025, and the statements of changes in fund balances, operations and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the E3 Community Services Inc. as at March 31, 2025, and its results of operations and cash flows for the year then ended in accordance with the financial reporting provisions as defined by the Ministry of Children, Community and Social Services.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

Without modifying our opinion, we draw attention to the summary of significant accounting policies attached to the financial statements, which describes the basis of accounting used in the preparation of these financial statements and the significant differences between such basis of accounting and Canadian accounting standards for not-for-profit organizations.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the financial reporting provisions as defined by the Ministry of Children, Community and Social Services as described in Note 1, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the board of directors is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the board of directors either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SGB LLP

Baker Tilly SGB LLP
Chartered Professional Accountants
Licensed Public Accountants
Collingwood, Ontario
July 22, 2025

E3 COMMUNITY SERVICES INC.
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31

	Operating Fund	Capital Asset Fund	Association Fund	2025	2024
	\$	\$	\$	\$	\$
Assets					
Current					
Cash (Note 3)	175,911	-	246,452	422,363	707,625
Accounts receivable	408,212	-	78,676	486,888	506,415
Operating subsidies receivable (Note 4)	6,935			6,935	6,935
Prepaid expenses	4,848	-	-	4,848	234,945
Due to (from) other funds	(870,072)	132,144	737,928	-	-
	(274,166)	132,144	1,063,056	921,034	1,455,920
Capital assets (Note 6)	-	9,299,675	-	9,299,675	9,177,785
	(274,166)	9,431,819	1,063,056	10,220,709	10,633,705

Approved on behalf of the board

Director

Director

E3 COMMUNITY SERVICES INC.
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31

	Operating Fund	Capital Asset Fund	Association Fund	2025	2024
	\$	\$	\$	\$	\$
					Restated (Note 12)
Liabilities					
Current					
Accounts payable (Note 3)	880,925	-	257,835	1,138,760	1,405,161
Deferred revenue (Note 11)	17,857	-	-	17,857	7,857
Current portion of long-term debt (Note 8)	-	57,662	-	57,662	134,019
	898,782	57,662	257,835	1,214,279	1,547,037
Long-term					
Long-term liabilities (Note 8)	-	54,669	-	54,669	19,576
	898,782	112,331	257,835	1,268,948	1,566,613
Deferred capital contributions (Note 9)	-	4,058,544	-	4,058,544	4,057,205
Fund Balances					
Invested in capital assets	-	5,260,944	-	5,260,944	5,057,866
Unrestricted	(1,179,635)	-	805,221	(374,414)	(104,536)
Externally restricted (Note 1(d))	6,687	-	-	6,687	56,557
	(1,172,948)	5,260,944	805,221	4,893,217	5,009,887
	(274,166)	9,431,819	1,063,056	10,220,709	10,633,705

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
STATEMENT OF CHANGES IN FUND BALANCES
FOR THE YEAR ENDED MARCH 31

	Operating Fund \$	Capital Asset Fund \$	Association Fund \$	2025 \$	2024 \$ Restated (Note 12)
Balance at beginning of year before restatement	(194,059)	5,057,866	694,237	5,558,044	5,960,590
Restatement (Note 12)	(548,157)	-	-	(548,157)	(548,157)
Balance at beginning of year after restatement	(742,216)	5,057,866	694,237	5,009,887	5,412,433
Excess (deficiency) of revenue over expenses	(391,750)	67,508	207,572	(116,670)	(402,546)
Interfund transfers (Note 7)	(38,982)	135,570	(96,588)	-	-
Balance at end of year	(1,172,948)	5,260,944	805,221	4,893,217	5,009,887

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31

	Operating Fund	Capital Asset Fund	Association Fund	2025	2024
	\$	\$	\$	\$	\$
Revenue					
Childcare fees	244,039	-	-	244,039	256,781
Contributions from clients, agencies and expenditure recovery	1,367,453	-	5,000	1,372,453	1,260,275
County of Simcoe Program Subsidy	839,469	-	-	839,469	826,586
County of Simcoe Provincial Wage Enhancement Funding	26,006	-	-	26,006	34,472
County of Simcoe Enhancement Inclusion Funding	4,799	-	-	4,799	1,722
County of Simcoe CWELCC Funding	524,937	-	-	524,937	280,931
County of Simcoe Pay Equity	21,882	-	-	21,882	29,175
County of Simcoe General Operating Grant	78,517	-	-	78,517	77,084
County of Simcoe One Safe Start Funding	-	-	-	-	3,749
Community Hub Funding	14,340	-	-	14,340	-
Dedicated Supportive Housing Subsidy	69,168	-	-	69,168	69,653
Recovery of allocated administration costs	1,506,733	-	-	1,506,733	974,367
Fundraising	-	-	15,598	15,598	17,036
Interest	-	-	30,552	30,552	76,409
Membership fees	-	-	140	140	120
Other income	-	-	2,820	2,820	34,302
Passport brokerage revenue	-	-	744,517	744,517	507,456
Provincial subsidy	13,656,556	-	-	13,656,556	12,133,956
Rental income	-	-	787,971	787,971	684,608
Sales - ReUse Centre	-	-	257,780	257,780	231,139
Amortization of deferred capital contributions (Note 9)	-	396,884	-	396,884	382,231
	18,353,899	396,884	1,844,378	20,595,161	17,882,052

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31

	Operating Fund	Capital Asset Fund	Association Fund	2025	2024
	\$	\$	\$	\$	\$
Expenses					
Advertising and promotion	986	-	28,376	29,362	30,619
Allocated administration and central resources costs	1,437,487	-	72,646	1,510,133	1,002,240
Amortization of capital assets	-	370,640	-	370,640	344,668
Bad debts	663	-	5,671	6,334	-
Equipment rentals	17,868	-	1,561	19,429	6,199
Food costs	372,312	-	-	372,312	350,404
Fundraising	-	-	7,181	7,181	17,799
Insurance	32,445	-	46,078	78,523	82,286
Interest and bank charges	25,325	-	11,043	36,368	15,378
Meetings	4,573	-	-	4,573	4,399
Memberships and licenses	16,497	-	976	17,473	11,842
Mortgage	42,411	-	-	42,411	42,285
New furnishings and equipment	148,761	-	38,367	187,128	235,855
Non-recoverable HST	54,180	-	10,444	64,624	142,904
Office and program supplies	622,794	-	46,280	669,074	311,801
Personal needs	259,487	-	-	259,487	340,233
Premises rent	612,129	-	60,776	672,905	578,632
Professional and consulting	402,188	-	-	402,188	148,411
Purchased services	705,560	-	437,963	1,143,523	1,651,596
Repairs and maintenance	503,115	-	247,266	750,381	490,256
Salaries and benefits	13,009,409	-	471,676	13,481,085	11,924,871
Social and recreation	10,727	-	114	10,841	7,140
Staff training	51,842	-	201	52,043	56,540
Telephone	47,909	-	3,033	50,942	42,127
Utilities and taxes	118,010	-	111,480	229,490	243,800
Vehicle, staff travel and transportation	209,989	-	33,392	243,381	202,313
	18,706,667	370,640	1,634,524	20,711,831	18,284,598
Excess (deficiency) of revenue over expenses as reported in schedules	(352,768)	26,244	209,854	(116,670)	(402,546)
Mortgage principal payments (Note 7)	(38,982)	41,264	(2,282)	-	-
Excess (deficiency) of revenue over expenses for the year	(391,750)	67,508	207,572	(116,670)	(402,546)

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
STATEMENT OF CASH FLOW
FOR THE YEAR ENDED MARCH 31

	2025	2024
	\$	\$
Cash flows from (for):		
Operating activities		
Excess of expenses over revenue of revenue over expense	(116,670)	(402,546)
Items not involving cash		
Amortization of capital assets	370,640	344,668
Amortization of deferred capital contributions	(396,884)	(382,231)
	(142,914)	(440,109)
Changes in		
Accounts receivable	19,527	(147,086)
Prepaid expenses	230,097	(232,945)
Accounts payable	(266,401)	(137,427)
Deferred revenue	10,000	-
	(149,691)	(957,567)
Financing activities		
Repayment of long-term liabilities	(41,264)	(39,927)
Capital funding received	398,223	152,887
	356,959	112,960
Investing activities		
Additions to capital assets	(492,530)	(287,990)
Change in cash	(285,262)	(1,132,597)
Balance at beginning of year	707,625	1,840,222
Balance at end of year (Note 3)	422,363	707,625

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2025

Purpose of the organization

E3 Community Services Inc. is a not-for-profit, charitable organization, the main purpose of which is to serve, support, educate, protect and advocate for persons of all ages with developmental disabilities, in order that they may grow, live and work in the community in as normal a manner as possible. The Organization's activities are dependent on funding from the Ministry of Children, Community and Social Services, the County of Simcoe, members and private donors.

1. Summary of significant accounting policies

These financial statements have been prepared in accordance with the significant accounting policies set out below to comply with guidance issued by the Ministry of Children, Community and Social Services. The basis of accounting used in these financial statements differs materially from Canadian accounting standards for not-for-profit organizations only with respect to accrued vacation, sick pay and employee future benefits, which is recorded on a cash basis; the same basis on which the Ministry of Children, Community and Social Services funds vacation pay, sick pay and employee future benefits.

The following is a summary of significant accounting policies followed in the preparation of the financial statements:

(a) Fund accounting

The Organization follows the deferral method of accounting for contributions.

(i) Revenue and expense related to program delivery and administrative activities are reported in the Operating Fund. Revenue in this fund is externally restricted by the Ministry of Children, Community and Social Services and the County of Simcoe and must be administered in accordance with Ministry and County approved objectives.

(ii) The Capital Asset Fund reports the assets, liabilities, revenue and expense related to the capital assets owned by the Organization and the Ministry of Children, Community and Social Services.

(iii) The Association Fund includes all unrestricted donations and reports revenue and expense related to fundraising, membership and operations other than program administration delivery, as detailed in Schedules 1, 2, 3, 4, 5, 6, 7 and 10.

(b) Cash and cash equivalents

Cash and cash equivalents include all cash balances and short-term, highly liquid financial instruments with a maturity of three months or less at acquisition.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2025

1. Summary of significant accounting policies (continued)

(c) Capital assets

Purchased capital assets are recorded at cost. Cost includes the purchase price and any directly attributed cost of preparing the asset for its intended use. Contributed capital assets are recorded at fair market value at the date of contribution.

Capital assets are tested for impairment when events or changes in circumstances indicate that its carrying amount may not be recoverable. The impairment loss is measured as the amount by which the carrying amount of the capital assets exceeds its fair value.

An impairment loss is not reversed if the fair value of the capital asset subsequently increases.

Amortization is provided to allocate the cost of assets over their estimated useful lives. Provision is made for amortization as follows:

Building and fixtures	4% to 8% diminishing balance
Leaseholds	5 years straight-line
Computers and software	30% diminishing balance
Vehicles	30% diminishing balance

Land is not amortized.

(d) Replacement reserve fund

The Organization is required by the Ministry of Children, Community and Social Services to establish a capital reserve fund for future expenditures of a capital nature at Oak Street, Reid Crescent and Fifth Street only. This requirement is under the Dedicated Supportive Housing Program. The fund is represented by a bank account and all interest earned on these funds is added to the reserve.

(e) Revenue recognition

Unrestricted contributions are recognized as revenue of the appropriate fund when received or receivable if the amount can be reasonably estimated and collection is reasonably assured. Unrestricted contributions include: childcare fees, contributions from clients and agencies, expenditure recovery, recovery of allocated administration costs and fundraising.

Restricted contributions, such as government funding, are recognized as revenue of the appropriate fund in the year in which the related expenses are incurred. Restricted contributions include: various County of Simcoe subsidies, Dedicated Supportive Housing subsidy, Provincial grant and subsidy.

Externally restricted contributions for the purchase of capital assets are deferred and recognized as revenue on the same basis that the related capital assets are amortized.

All other revenue is recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

(f) Contributed services and materials

The Organization receives volunteer services from many individuals. Since these services are not normally purchased by the Organization and because of the difficulty in estimating their fair market value, these services are not recorded in these financial statements. Contributed materials are not recognized in the financial statements.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2025

1. Summary of significant accounting policies (continued)

(g) Use of estimates

The preparation of financial statements in conformity with the basis of accounting described in Note 1 requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenue and expenditures during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the statement of operations in the period in which they become known. Estimates include accounting for amortization expense of capital assets and amortization of deferred capital contributions. Actual results could differ from those estimates.

(h) Financial instruments

Initial recognition and measurement

A financial asset or a financial liability is recognized when the Organization becomes a party to the contractual provisions of the financial instrument.

Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction are initially measured at their fair value.

Subsequent measurement

Changes in fair value of investments in equity instruments are recognized in operations in the period incurred. All other financial assets and financial liabilities are measured at amortized cost.

Impairment

At the end of each reporting period, the Organization assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired.

(i) Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenue and expenditures during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the statement of operations in the period in which they become known. Estimates are used in accounting for amortization of property and equipment and deferred contributions. Actual results could differ from those estimates.

(j) Allocation of expenses

The Organization operates a number of programs in the Operating and Association Funds. The costs of each program include directly related expenses and common costs such as office supplies, salary and benefit costs, premises rent, building maintenance, interest and bank charges and professional and consulting fees. Generally, each program is allocated such costs up to 10% of its Ministry funding amount. This is the maximum allowed by the Ministry. In some cases, the Organization has the flexibility to allocate less than 10% for non-Ministry programs. This allocation is applied consistently from year to year.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2025

2. Financial instruments

The Organization's financial instruments consist of cash, accounts receivable, operating subsidies receivable, accounts payable and long-term liabilities.

The Organization is not exposed to significant market risk, currency risk nor other price risk. There have been no significant changes in the risk exposures during the year.

Financial risks

Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the Organization.

Credit risk is managed through maintaining credit policies. Credit is not extended to parties with aged accounts and credit is not issued beyond approved credit limits.

The Organization has no significant concentration of credit risk with respect to any single counterparty or group of counterparties. The main source of credit risk to the Organization is considered to relate to the class of assets described as "accounts receivable", and primarily comprised of monies due from clients. As at March 31, 2025 allowance for doubtful accounts is \$NIL (2024 - \$NIL)

Interest rate risk

Exposure to interest rate risk arises on financial assets and financial liabilities recognized at the year end date whereby a future change in interest rates will affect future cash flows or the fair value of fixed financial instruments.

Liquidity risk

Liquidity risk is the risk that the Organization will not be able to fund its obligations as they come due. The Organization meets its liquidity requirements through cash flow from operations, anticipating investing and financing activities and holding assets that can be readily converted into cash. This is combined with the fact that 73% of the Organization's revenues are from either provincial or regional government sources. Additional cash requirements may be met with the available operating line of credit, providing flexibility in the short-term to meet operational needs.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2025

3. Cash

Cash consists of the following:

	2025	2024
	\$	\$
Unrestricted cash - Operating Fund	169,224	283,315
Restricted cash - Dedicated Supportive Housing Replacement Reserve funds (Note 1(d))	6,687	56,557
Operating fund	175,911	339,872
Restricted cash - Association Fund	10,466	82,441
Restricted cash - Client trust accounts	235,986	285,312
Association fund	246,452	367,753
	422,363	707,625

Included in accounts payable for the Association Fund are client funds held in trust of \$235,986 (2024 - \$285,312).

4. Operating subsidies receivable

Operating subsidies receivable as at March 31 are as follows:

	2025	2024
	\$	\$
Dedicated Supportive Housing	6,935	6,935

5. Economic dependence

The Organization received 66% (2024 - 68%) of its revenue from the Ministry of Children, Community and Social Services.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2025

6. Capital assets

Capital assets consist of the following:

	Cost \$	Accumulated Amortization \$	Net Book Value 2025 \$	Net Book Value 2024 \$
Agency Owned				
Land	935,382	-	935,382	935,382
Building and fixtures	4,050,125	1,789,757	2,260,368	2,235,301
Leaseholds	42,284	35,603	6,681	8,352
Vehicles	128,956	96,303	32,653	46,646
	5,156,747	1,921,663	3,235,084	3,225,681
Ministry Owned				
Land - Residences	752,105	-	752,105	752,105
Building and fixtures - Residences	4,470,522	2,072,247	2,398,275	2,263,251
Computers and software	616,767	503,963	112,804	92,593
Vehicles	823,403	773,165	50,238	71,769
	6,662,797	3,349,375	3,313,422	3,179,718
Jointly Owned*				
Land	350,000	-	350,000	350,000
Land - Residences	225,504	-	225,504	225,504
Buildings and fixtures	2,509,865	1,014,663	1,495,202	1,488,066
Buildings and fixtures - Residences	1,129,470	449,007	680,463	708,816
	4,214,839	1,463,670	2,751,169	2,772,386
	16,034,383	6,734,708	9,299,675	9,177,785

*The Ministry's interest is derived from capital contributions to the Peel Street property of \$523,910 (20%) (2024 - \$523,910), Stanley Street property of \$517,000 (81%) (2024 - \$517,000) and the 60th Street property of \$184,144 (28%) (2024 - \$184,144).

7. Interfund transfers

During the year, \$38,982 (2024 - \$37,951) was transferred from the Operating Fund to the Capital Asset Fund for cash outlays related to mortgage and loan principal payments and \$2,282 (2024 - \$1,976) was transferred from the Association Fund to the Capital Asset Fund for cash outlays related to mortgage principal payments. Also during the year, \$94,307 (2024 - \$135,101) was transferred from the Association Fund to the Capital Asset Fund for renovations to the Oak Street property.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2025

8. Long-term liabilities

Long-term liabilities consist of the following:

	2025	2024
	\$	\$
(a) 4.05% mortgage payable to Peoples Trust Company, repayable \$998 monthly principal and interest, secured by property at 2 Reid Crescent, Collingwood, with a net book value of \$132,111, due November 2025.	7,865	19,274
(b) 2.15% mortgage payable to Peoples Trust Company, repayable \$1,190 monthly principal and interest, secured by property at 444 Fifth Street, Collingwood, with a net book value of \$201,769 due November 2025.	9,442	23,357
(c) 3.80% mortgage payable to MCAP Financial Corporation, repayable \$1,361 monthly principal and interest, secured by property at 120 Oak Street, Collingwood, with a net book value of \$367,569, due October 2029.	68,654	82,312
(d) Prime plus 1.50% commercial loan payable to TD Canada Trust, repayable in \$165 monthly principal and interest, secured by property at 60th Street, Wasaga Beach, with a net book value of \$417,273, due on demand.	26,370	28,652
	112,331	153,595
Less: current portion	(57,662)	(134,019)
Balance at end of year	54,669	19,576

Scheduled principal and interest payments in the next year are as follows:

	Principal	Interest	Total
	\$	\$	\$
2026	57,662	2,545	60,207
2027	14,522	1,813	16,335
2028	15,079	1,256	16,335
2029	15,658	677	16,335
2030	9,410	119	9,529
	112,331	6,410	118,741

An operating line of credit in the amount of \$325,000 is available through the Bank of Montreal. The interest rate is prime plus 0.25%.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2025

9. Deferred capital contributions

Deferred capital contributions reported in the Capital Asset Fund include the amount of restricted contributions with which capital assets were originally purchased. The changes for the year in the deferred capital contributions balance are as follows:

	2025 \$	2024 \$
Balance at beginning of year	4,057,205	4,286,549
Designated funds received during the year	398,223	152,887
Amounts amortized to revenue during the year	(396,884)	(382,231)
Balance at end of year	<u>4,058,544</u>	<u>4,057,205</u>

10. Contingent liabilities

Certain former employees are eligible for extended health benefits for life if they serve a minimum tenure with the Organization of 10 years. The liability for these benefits has not been accrued in the financial statements, as the Organization is unable to determine the amount at this time.

11. Deferred revenue

Deferred revenue consists of the following:

	2025 \$	2024 \$
Operating fund:		
Deferred enhancement initiative funding	17,857	7,857

12. Restatement

It was determined during the year that unspent funding received from the Ministry of Children, Community and Social Services in 2022/23 had to be repaid to the Ministry. As a result, the 2024 opening Operating Fund balance was overstated by \$548,157 and accounts payable was understated by \$548,157. The prior year balances have been updated to reflect the change on the Statement of Financial Position and Statement of Changes in Fund Balances.

E3 COMMUNITY SERVICES INC.

ASSOCIATION SCHEDULE 1 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Fundraising	15,598	17,036
Interest	30,552	76,409
Membership fees	140	120
Other income	2,820	34,302
Rental income	67,129	65,448
	<u>116,239</u>	<u>193,315</u>
Expense		
Fundraising	7,181	17,799
Social and recreation	114	2,175
	<u>7,295</u>	<u>19,974</u>
Excess of revenue over expenses	<u>108,944</u>	<u>173,341</u>

PEEL STREET SCHEDULE 2 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Rental income	<u>118,973</u>	<u>110,904</u>
Expense		
Insurance	10,259	11,649
New furnishings and equipment	11,355	-
Non-recoverable HST	1,608	3,631
Office supplies	10,335	10,375
Purchased services	364	-
Repairs and maintenance	90,824	64,921
Utilities	21,440	17,697
	<u>146,185</u>	<u>108,273</u>
(Deficiency) excess of revenue over expenses	<u>(27,212)</u>	<u>2,631</u>

E3 COMMUNITY SERVICES INC.

MAIN OFFICE SCHEDULE 3 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Rental income	<u>218,977</u>	214,050
Expense		
Insurance	16,717	16,009
Non-recoverable HST	2,815	6,354
Office supplies	8,841	7,645
Purchased services	906	-
Repairs and maintenance	102,381	66,974
Utilities and taxes	<u>41,613</u>	42,212
	<u>173,273</u>	139,194
Excess of revenue over expenses	<u>45,704</u>	74,856

ALLISTON SCHEDULE 4 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Rental income	<u>46,800</u>	30,000
Expense		
Insurance	4,337	4,035
Utilities and taxes	<u>4,895</u>	4,573
	<u>9,232</u>	8,608
Excess of revenue over expenses	<u>37,568</u>	21,392

E3 COMMUNITY SERVICES INC.

OASIS BY THE BAY SCHEDULE 5 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Expenditure recovery	5,000	24,000
Rental income	291,176	221,234
	<u>296,176</u>	<u>245,234</u>
Expense		
Advertising and promotion	28,376	11,806
Allocated administrative costs	33,642	28,836
Benefits	5,158	4,010
Equipment rental	1,561	-
Insurance	10,449	8,750
Interest and bank charges	8,118	4,812
Memberships and licenses	976	870
New furnishings and equipment	27,012	58,638
Non-recoverable HST	3,713	8,381
Office supplies	7,575	10,809
Professional and consulting	-	14,918
Program supplies	14,592	16,895
Purchased services	6,082	13,414
Repairs and maintenance	48,351	113,013
Salaries	88,300	68,093
Staff training	99	-
Telephone	1,335	1,098
Utilities and taxes	32,158	24,244
Vehicle operations	-	162
	<u>317,497</u>	<u>388,749</u>
Deficiency of revenue over expenses	<u>(21,321)</u>	<u>(143,515)</u>

NINTH STREET SCHEDULE 6 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Rental income	44,916	42,972
Expense		
Insurance	3,982	3,843
Repairs and maintenance	774	-
Utilities and taxes	5,015	4,929
	<u>9,771</u>	<u>8,772</u>
Excess of revenue over expenses	<u>35,145</u>	<u>34,200</u>

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.

REUSE CENTRE - COLLINGWOOD SCHEDULE 7 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Sales	<u>257,780</u>	231,139
Expense		
Allocated administrative costs	39,004	33,432
Benefits	16,375	12,011
Insurance	334	39
Interest and bank charges	2,925	2,519
Non-recoverable HST	2,308	4,178
Office supplies	1,303	1,322
Premises rent	60,776	56,919
Program supplies	3,634	1,180
Purchased services	-	624
Repairs and maintenance	4,936	3,022
Salaries	145,847	132,958
Staff training	102	-
Telephone	1,698	1,662
Utilities and taxes	6,359	5,118
Vehicle operations	<u>8</u>	-
	<u>285,609</u>	254,984
Deficiency of revenue over expenses	<u>(27,829)</u>	(23,845)

E3 COMMUNITY SERVICES INC.

TOTS 'N' TYKES CHILDCARE CENTRE SCHEDULE 8 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Childcare fees	244,039	256,781
Expenditure recovery	5,172	4,882
County of Simcoe Pay Equity	21,882	29,175
County of Simcoe General Operating Grant	78,517	77,084
County of Simcoe Provincial Wage Enhancement Funding	26,006	34,472
County of Simcoe Wage Enhancement Inclusion Funding	4,799	1,722
County of Simcoe CWELCC Funding	250,890	247,589
County of Simcoe CWELCC - Benchmark Funding	165,165	-
County of Simcoe CWELCC - Legacy Top Up	33,759	-
County of Simcoe CWELCC - In Lieu of Surplus	17,471	-
County of Simcoe CWELCC - Cost Escalation	23,138	17,414
County of Simcoe CWELCC - Annual Wage Increase	14,100	15,928
County of Simcoe CWELCC - Wage Floor	20,414	-
County of Simcoe One Safe Start Funding	-	3,749
	905,352	688,796
Expense		
Allocated administrative costs	65,180	45,540
Benefits	81,766	69,497
Food costs	34,108	31,541
Interest and bank charges	524	1,031
Memberships and licenses	1,504	1,240
New furnishings and equipment	492	18,360
Non-recoverable HST	2,181	4,539
Office supplies	8,593	2,991
Premises rent	50,944	42,972
Professional and consulting	-	3,000
Program supplies	11,952	6,635
Purchased services	1,347	8,108
Repairs and maintenance	49,310	52,275
Salaries	543,616	480,132
Staff training	1,045	790
Staff travel	383	13
Telephone	552	1,140
Utilities and taxes	11,047	10,613
	864,544	780,417
Excess (deficiency) of revenue over expenses	40,808	(91,621)

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.

CENTRAL ADMINISTRATION SCHEDULE 9 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Expenditure recovery	31,343	45,605
Recovery of allocated administration costs	1,506,733	974,367
	<u>1,538,076</u>	<u>1,019,972</u>
Expense		
Advertising and promotion	854	18,813
Bad debts	663	-
Benefits	196,154	160,667
Equipment rentals	2,329	4,420
Interest and bank charges	24,409	7,016
Meetings	4,573	4,399
Memberships and licenses	11,751	7,801
New furnishings and equipment	3,306	9,342
Non-recoverable HST	13,455	29,653
Office supplies	341,700	53,894
Premises rent	60,000	60,000
Professional and consulting	295,789	25,741
Program supplies	16,892	5,462
Purchased services	7,403	1,467
Repairs and maintenance	60,295	-
Salaries	668,843	646,896
Staff training	17,908	13,338
Staff travel	4,745	3,181
Telephone	12,072	3,989
Transportation	26,592	12,141
	<u>1,769,733</u>	<u>1,068,220</u>
Deficiency of revenue over expenses	<u>(231,657)</u>	<u>(48,248)</u>

E3 COMMUNITY SERVICES INC.

**PASSPORT PROGRAMS
SCHEDULE 10
FOR THE YEAR ENDED MARCH 31**

	2025	2024
	\$	\$
Revenue		
Passport brokerage revenue	744,517	507,456
Expense		
Allocated administrative costs	-	31,273
Bad debts	5,671	-
Benefits	41,434	25,519
Purchased services	430,611	330,710
Salaries	174,562	90,898
Staff travel	5,790	-
Transportation	27,594	-
	685,662	478,400
Excess of revenue over expenses	58,855	29,056

E3 COMMUNITY SERVICES INC.

COMMUNITY PARTICIPATION SCHEDULE 11 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Contributions from clients	11,619	5,110
Provincial subsidy	1,348,774	1,304,236
Community Hub funding	14,340	-
Social and recreation recovery	68,660	-
Expenditure recovery	12,336	-
Inter-component reallocation of provincial subsidy from Future Transitions	15,784	-
	<u>1,471,513</u>	<u>1,309,346</u>
Expense		
Advertising and promotion	132	-
Allocated administrative costs	123,033	112,824
Benefits	130,713	93,996
Food costs	13,866	8,496
Interest and bank charges	392	-
Memberships and licenses	200	-
New furnishings and equipment	48,750	9,577
Non-recoverable HST	3,358	10,866
Office supplies	22,849	31,366
Premises rent	84,000	84,000
Professional and consulting	106,399	-
Program supplies	56,278	9,825
Purchased services	3,365	8,341
Repairs and maintenance	50,632	11,196
Salaries	766,731	519,988
Social and recreation	10,413	4,023
Staff training	5,548	1,703
Staff travel	33,307	30,800
Telephone	6,538	4,018
Vehicle	5,009	7,033
	<u>1,471,513</u>	<u>948,052</u>
Excess of revenue over expenses	<u>-</u>	<u>361,294</u>

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.

EMPLOYMENT SERVICES SCHEDULE 12 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Expenditure recovery	3,480	893
Provincial subsidy	714,341	692,481
	<u>717,821</u>	<u>693,374</u>
Expense		
Allocated administrative costs	65,000	62,004
Benefits	70,938	68,578
Food costs	152	299
Equipment rentals	699	-
Memberships	500	500
New furnishings and equipment	1,577	960
Non-recoverable HST	1,976	4,115
Office supplies	9,478	24,713
Premises rent	28,800	16,800
Program supplies	6,904	339
Purchased services	200	136
Repairs and maintenance	47,643	-
Salaries	491,580	503,583
Staff training	428	429
Staff travel	15,754	11,662
Telephone	1,690	3,013
Vehicle	-	2,323
	<u>743,319</u>	<u>699,454</u>
Deficiency of revenue over expenses	<u>(25,498)</u>	<u>(6,080)</u>

E3 COMMUNITY SERVICES INC.

FUTURE TRANSITIONS SCHEDULE 13 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Provincial subsidy	117,144	117,144
Inter-component reallocation of provincial subsidy to Community Participation	(15,784)	-
	<u>101,360</u>	<u>117,144</u>
Expense		
Allocated administrative costs	13,021	10,932
Benefits	13,539	12,689
Non-recoverable HST	-	1,440
Office supplies	481	49
Premises rent	6,900	6,900
Purchased services	(30)	-
Program supplies	518	101
Salaries	66,606	64,750
Staff training	-	323
Staff travel	61	165
Telephone	264	875
	<u>101,360</u>	<u>98,224</u>
Excess of revenue over expenses	<u>-</u>	<u>18,920</u>

E3 COMMUNITY SERVICES INC.

SUPPORTED LIVING SCHEDULE 14 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Contributions from clients	981,233	933,941
Expenditure recovery	139,970	159,219
Provincial subsidy	10,448,128	9,061,258
Inter-component reallocation of provincial subsidy from Family Home Program and Supported Independent Living	102,921	-
	<u>11,672,252</u>	<u>10,154,418</u>
Expense		
Allocated administrative costs	997,704	522,564
Benefits	1,364,684	1,189,719
Food costs	289,274	294,639
Equipment rentals	1,576	-
Insurance	24,600	31,057
Memberships	998	-
New furnishings and equipment	81,363	123,260
Non-recoverable HST	26,070	54,242
Office supplies	30,817	8,531
Personal needs	176,020	243,656
Premises rent	123,168	117,790
Professional and consulting	-	104,752
Program supplies	90,512	85,503
Purchased services	597,750	1,169,396
Repairs and maintenance	270,312	100,900
Salaries	7,378,111	6,682,959
Staff training	25,384	25,726
Staff travel	11,373	7,867
Telephone	19,775	18,651
Utilities and taxes	81,939	113,844
Vehicle operations and transportation	80,550	111,522
	<u>11,671,980</u>	<u>11,006,578</u>
Excess (deficiency) of revenue over expenses	<u>272</u>	<u>(852,160)</u>

E3 COMMUNITY SERVICES INC.

EARLYON
SCHEDULE 15
FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
County of Simcoe subsidy	822,482	826,586
Expenditure recovery	3,452	3,975
Ministry One Time Funding	16,987	-
	<u>842,921</u>	<u>830,561</u>
Expense		
Allocated administrative costs	80,607	77,207
Benefits	103,652	90,643
Equipment rentals	13,264	1,779
Food costs	4,074	2,953
Memberships and licences	1,544	1,431
New furnishings and equipment	5,700	9,708
Non-recoverable HST	3,928	8,472
Office supplies	3,978	7,149
Premises rent	114,932	120,101
Program supplies	15,756	14,364
Purchased services	36,705	57,298
Repairs and maintenance	8,516	11,665
Salaries	481,598	450,955
Staff training	570	-
Staff travel	15,185	13,831
Telephone	2,487	3,057
Utilities and taxes	6,802	4,692
Vehicle	97	-
	<u>899,395</u>	<u>875,305</u>
Deficiency of revenue over expenses	<u>(56,474)</u>	<u>(44,744)</u>

E3 COMMUNITY SERVICES INC.

CHILDREN'S OUT OF HOME RESPITE SCHEDULE 16 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Expenditure recovery	6,275	3,530
Provincial subsidy	47,313	47,313
	<u>53,588</u>	<u>50,843</u>
Expense		
Allocated administrative costs	4,700	4,728
Benefits	5,286	4,428
Food costs	3,086	1,291
New furnishings and equipment	861	1,246
Non-recoverable HST	316	498
Office supplies	350	-
Premises rent	12,000	12,000
Program supplies	1,832	2,306
Purchased services	4,624	3,568
Repairs and maintenance	26	-
Salaries	27,988	21,873
Social and recreation	193	554
Staff training	110	75
Staff travel	154	-
Telephone	230	229
Vehicle	59	18
	<u>61,815</u>	<u>52,814</u>
Deficiency of revenue over expenses	<u>(8,227)</u>	<u>(1,971)</u>

E3 COMMUNITY SERVICES INC.

SUPPORTED INDEPENDENT LIVING SCHEDULE 17 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Contributions from clients	61,176	48,145
Provincial subsidy	824,921	757,641
Inter-component reallocation of provincial subsidy to Supported Living	(29,199)	-
	<u>856,898</u>	<u>805,786</u>
Expense		
Allocated administrative costs	73,165	60,180
Benefits	86,263	72,893
Food costs	27,752	11,185
New furnishings and equipment	6,712	3,218
Non-recoverable HST	2,413	5,446
Office supplies	1,668	5,610
Personal needs	78,292	91,201
Premises rent	125,385	55,150
Program supplies	2,236	2,232
Purchased services	868	876
Repairs and maintenance	1,998	-
Salaries	431,676	393,830
Staff training	445	75
Staff travel	12,502	13,047
Telephone	4,301	4,395
Vehicle	1,222	747
	<u>856,898</u>	<u>720,085</u>
Excess of revenue over expenses	<u>-</u>	<u>85,701</u>

E3 COMMUNITY SERVICES INC.

FAMILY HOME PROGRAM SCHEDULE 18 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Contributions from clients	20,522	21,572
Provincial subsidy	132,496	132,496
Inter-component reallocation of provincial subsidy to Supported Living	(73,722)	-
	<u>79,296</u>	<u>154,068</u>
Expense		
Allocated administrative costs	13,131	11,052
Benefits	161	328
Non-recoverable HST	483	1,089
Personal needs	5,175	5,376
Premises rent	6,000	6,000
Purchased services	53,290	57,520
Salaries	236	3,038
Staff training	-	959
Transportation	820	773
	<u>79,296</u>	<u>86,135</u>
Excess of revenue over expenses	<u>-</u>	<u>67,933</u>

E3 COMMUNITY SERVICES INC.

**ADULT RESPITE
SCHEDULE 19
FOR THE YEAR ENDED MARCH 31**

	2025	2024
	\$	\$
Revenue		
Contributions from clients	14,905	-
Expenditure recovery	7,310	9,403
Provincial subsidy	23,439	21,387
	45,654	30,790
Expense		
Allocated administrative costs	1,946	1,668
Benefits	13,794	9,653
New furnishings and equipment	-	1,546
Purchased services	38	138
Salaries	85,474	50,287
Social and recreation	121	388
Staff training	404	75
Staff travel	2,143	2,505
Vehicle	33	75
	103,953	66,335
Deficiency of revenue over expenses	(58,299)	(35,545)

E3 COMMUNITY SERVICES INC.

DEDICATED SUPPORTIVE HOUSING SCHEDULE 20 FOR THE YEAR ENDED MARCH 31

	2025 \$	2024 \$
Revenue		
Dedicated Supportive Housing subsidy	<u>69,168</u>	<u>69,653</u>
Expense		
Insurance	7,845	6,904
Mortgage principal	42,411	42,285
Repairs and maintenance	14,383	66,290
Utilities and taxes	<u>18,222</u>	<u>15,878</u>
	<u>82,861</u>	<u>131,357</u>
Deficiency of revenue over expenses	<u>(13,693)</u>	<u>(61,704)</u>