

**E3 (EDUCATE, ENABLE, EMPOWER)
COMMUNITY SERVICES INC.
o/a E3 COMMUNITY SERVICES INC.
FINANCIAL STATEMENTS
MARCH 31, 2026**

E3 COMMUNITY SERVICES INC.

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of the E3 Community Services Inc.:

Opinion

We have audited the financial statements of E3 Community Services Inc. ("the Organization"), which comprise the statement of financial position as at March 31, 2026, and the statements of changes in fund balances, operations and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the E3 Community Services Inc. as at March 31, 2026, and its results of operations and cash flows for the year then ended in accordance with the financial reporting provisions as defined by the Ministry of Children, Community and Social Services.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

Without modifying our opinion, we draw attention to the summary of significant accounting policies attached to the financial statements, which describes the basis of accounting used in the preparation of these financial statements and the significant differences between such basis of accounting and Canadian accounting standards for not-for-profit organizations.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the financial reporting provisions as defined by the Ministry of Children, Community and Social Services as described in Note 1, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the board of directors is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the board of directors either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SGB LLP

Baker Tilly SGB LLP
Chartered Professional Accountants
Licensed Public Accountants
Collingwood, Ontario
June 17, 2026

E3 COMMUNITY SERVICES INC.
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31

	Operating Fund	Capital Asset Fund	Association Fund	2026	2025
	\$	\$	\$	\$	\$
Assets					
Current					
Cash (Note 2)	972,916	-	39,818	1,012,734	422,363
Accounts receivable (Note 3)	96,401	-	136,102	232,503	486,888
Operating subsidies receivable (Note 4)	6,935			6,935	6,935
Prepaid expenses	10,148	-	-	10,148	4,848
Due (to) from other funds	(1,486,985)	236,052	1,250,933	-	-
	(400,585)	236,052	1,426,853	1,262,320	921,034
Capital assets (Note 6)	-	9,609,142	-	9,609,142	9,299,675
	(400,585)	9,845,194	1,426,853	10,871,462	10,220,709

Approved on behalf of the board


 _____ Director
 _____ Director

E3 COMMUNITY SERVICES INC.
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31

	Operating Fund	Capital Asset Fund	Association Fund	2026	2025
	\$	\$	\$	\$	\$
Liabilities					
Current					
Accounts payable (Note 2)	796,540	-	59,876	856,416	1,138,760
Deferred revenue	17,129	-	-	17,129	17,857
Current portion of long-term debt (Note 8)	-	53,772	-	53,772	57,662
	813,669	53,772	59,876	927,317	1,214,279
Long-term					
Long-term liabilities (Note 8)	-	99,634	-	99,634	54,669
	813,669	153,406	59,876	1,026,951	1,268,948
Deferred capital contributions (Note 9)	-	4,290,440	-	4,290,440	4,058,544
Fund Balances					
Invested in capital assets	-	5,401,348	-	5,401,348	5,260,944
Unrestricted	(1,214,254)	-	1,366,977	152,723	(367,727)
Externally restricted (Note 1(d))	-	-	-	-	-
	(1,214,254)	5,401,348	1,366,977	5,554,071	4,893,217
	(400,585)	9,845,194	1,426,853	10,871,462	10,220,709

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
STATEMENT OF CHANGES IN FUND BALANCES
FOR THE YEAR ENDED MARCH 31

	Operating Fund \$	Capital Asset Fund \$	Association Fund \$	2026 \$	2025 \$
Balance at beginning of year	(1,172,948)	5,260,944	805,221	4,893,217	5,009,887
Excess (deficiency) of revenue over expenses	(10,014)	42,392	628,476	660,854	(116,670)
Interfund transfers (Note 7)	(31,292)	98,012	(66,720)	-	-
Balance at end of year	(1,214,254)	5,401,348	1,366,977	5,554,071	4,893,217

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31

	Operating Fund	Capital Asset Fund	Association Fund	2026	2025
	\$	\$	\$	\$	\$
Revenue					
Childcare fees	221,826	-	-	221,826	244,039
Contributions from clients, agencies and expenditure recovery	1,290,586	-	9,781	1,300,367	1,372,453
County of Simcoe Program Subsidy	971,960	-	-	971,960	839,469
County of Simcoe Provincial Wage Enhancement Funding	-	-	-	-	26,006
County of Simcoe Enhancement Inclusion Funding	-	-	-	-	4,799
County of Simcoe CWELCC Funding	732,180	-	-	732,180	524,937
County of Simcoe Pay Equity	-	-	-	-	21,882
County of Simcoe General Operating Grant	26,566	-	-	26,566	78,517
Community Hub Funding	2,315	-	-	2,315	14,340
Dedicated Supportive Housing Subsidy	59,445	-	-	59,445	69,168
Recovery of allocated administration costs	1,509,487	-	-	1,509,487	1,506,733
Fee for service	-	-	86,833	86,833	18,352
Fundraising	-	-	30,998	30,998	15,598
Interest	-	-	22,164	22,164	30,552
Membership fees	-	-	130	130	140
Other income	-	-	2,643	2,643	2,820
Passport brokerage revenue	-	-	866,909	866,909	726,165
Provincial subsidy	13,887,418	-	-	13,887,418	13,656,556
Rental income	-	-	853,245	853,245	787,971
Sales - ReUse Centre	-	-	316,248	316,248	257,780
Amortization of deferred capital contributions (Note 9)	-	400,902	-	400,902	396,884
	18,701,783	400,902	2,188,951	21,291,636	20,595,161

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31

	Operating Fund	Capital Asset Fund	Association Fund	2026	2025
	\$	\$	\$	\$	\$
Expenses					
Advertising and promotion	10,838	-	43,573	54,411	29,362
Allocated administrative costs	1,437,487	-	72,000	1,509,487	1,510,133
Amortization of capital assets	-	391,472	-	391,472	370,640
Bad debts	53,603	-	10,737	64,340	6,334
Equipment rentals	7,204	-	1,676	8,880	19,429
Food costs	366,891	-	-	366,891	372,312
Fundraising	-	-	7,873	7,873	7,181
Insurance	50,296	-	48,028	98,324	78,523
Interest and bank charges	7,154	-	15,232	22,386	36,368
Meetings	3,474	-	-	3,474	4,573
Memberships and licenses	23,993	-	822	24,815	17,473
Mortgage	33,837	-	-	33,837	42,411
New furnishings and equipment	86,171	-	-	86,171	187,128
Non-recoverable HST	5,000	-	-	5,000	64,624
Office and program supplies	562,815	-	48,716	611,531	669,074
Personal needs	205,800	-	-	205,800	259,487
Premises rent	583,037	-	62,200	645,237	672,905
Professional and consulting	88,514	-	301	88,815	402,188
Purchased services	404,062	-	325,368	729,430	1,143,523
Repairs and maintenance	935,566	-	100,952	1,036,518	750,381
Salaries and benefits	13,399,221	-	638,779	14,038,000	13,481,085
Social and recreation	79	-	-	79	10,841
Staff training	37,817	-	496	38,313	52,043
Telephone	48,762	-	4,657	53,419	50,942
Utilities and taxes	112,210	-	106,837	219,047	229,490
Vehicle, staff travel and transportation	216,674	-	70,558	287,232	243,381
	<u>18,680,505</u>	<u>391,472</u>	<u>1,558,805</u>	<u>20,630,782</u>	<u>20,711,831</u>
Excess (deficiency) of revenue over expenses as reported in schedules	21,278	9,430	630,146	660,854	(116,670)
Mortgage principal payments (Note 7)	<u>(31,292)</u>	<u>32,962</u>	<u>(1,670)</u>	<u>-</u>	<u>-</u>
Excess (deficiency) of revenue over expenses for the year	<u>(10,014)</u>	<u>42,392</u>	<u>628,476</u>	<u>660,854</u>	<u>(116,670)</u>

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
STATEMENT OF CASH FLOW
FOR THE YEAR ENDED MARCH 31

	2026	2025
	\$	\$
Cash flows from (for):		
Operating activities		
Excess (deficiency) of revenue over expenses	660,854	(116,670)
Items not involving cash		
Amortization of capital assets	391,472	370,640
Amortization of deferred capital contributions	(400,902)	(396,884)
	651,424	(142,914)
Changes in		
Accounts receivable	254,385	19,527
Prepaid expenses	(5,300)	230,097
Accounts payable	(282,344)	(266,401)
Deferred revenue	(728)	10,000
	617,437	(149,691)
Financing activities		
Repayment of long-term liabilities	(32,984)	(41,264)
Assumption of long-term liabilities	74,059	-
Capital funding received	632,798	398,223
	673,873	356,959
Investing activities		
Additions to capital assets	(700,939)	(492,530)
Change in cash	590,371	(285,262)
Balance at beginning of year	422,363	707,625
Balance at end of year (Note 2)	1,012,734	422,363

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2026

Purpose of the organization

E3 Community Services Inc. is a not-for-profit, charitable organization, the main purpose of which is to serve, support, educate, protect and advocate for persons of all ages with developmental disabilities, in order that they may grow, live and work in the community in as normal a manner as possible. The Organization's activities are dependent on funding from the Ministry of Children, Community and Social Services, the County of Simcoe, members and private donors.

1. Summary of significant accounting policies

These financial statements have been prepared in accordance with the significant accounting policies set out below to comply with guidance issued by the Ministry of Children, Community and Social Services. The basis of accounting used in these financial statements differs materially from Canadian accounting standards for not-for-profit organizations only with respect to accrued vacation, sick pay and employee future benefits, which is recorded on a cash basis; the same basis on which the Ministry of Children, Community and Social Services funds vacation pay, sick pay and employee future benefits.

The following is a summary of significant accounting policies followed in the preparation of the financial statements:

(a) Fund accounting

The Organization follows the deferral method of accounting for contributions.

(i) Revenue and expense related to program delivery and administrative activities are reported in the Operating Fund. Revenue in this fund is externally restricted by the Ministry of Children, Community and Social Services and the County of Simcoe and must be administered in accordance with Ministry and County approved objectives.

(ii) The Capital Asset Fund reports the assets, liabilities, revenue and expense related to the capital assets owned by the Organization and the Ministry of Children, Community and Social Services.

(iii) The Association Fund includes all unrestricted donations and reports revenue and expense related to fundraising, membership and operations other than program administration delivery, as detailed in Schedules 1, 2, 3, 4, 5, 6, 7 and 10.

(b) Cash and cash equivalents

Cash and cash equivalents include all cash balances and short-term, highly liquid financial instruments with a maturity of three months or less at acquisition.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2026

1. Summary of significant accounting policies (continued)

(c) Capital assets

Purchased capital assets are recorded at cost. Cost includes the purchase price and any directly attributed cost of preparing the asset for its intended use. Contributed capital assets are recorded at fair market value at the date of contribution.

Capital assets are tested for impairment when events or changes in circumstances indicate that its carrying amount may not be recoverable. The impairment loss is measured as the amount by which the carrying amount of the capital assets exceeds its fair value.

An impairment loss is not reversed if the fair value of the capital asset subsequently increases.

Amortization is provided to allocate the cost of assets over their estimated useful lives. Provision is made for amortization as follows:

Building and fixtures	4% to 8% diminishing balance
Leaseholds	5 years straight-line
Computers and software	30% diminishing balance
Vehicles	30% diminishing balance

Land is not amortized.

(d) Replacement reserve fund

The Organization is required by the Ministry of Children, Community and Social Services to establish a capital reserve fund for future expenditures of a capital nature at Oak Street, Reid Crescent and Fifth Street only. This requirement is under the Dedicated Supportive Housing Program. The fund is represented by a bank account and all interest earned on these funds is added to the reserve.

(e) Revenue recognition

Unrestricted contributions are recognized as revenue of the appropriate fund when received or receivable if the amount can be reasonably estimated and collection is reasonably assured. Unrestricted contributions include: childcare fees, contributions from clients and agencies, expenditure recovery, recovery of allocated administration costs and fundraising.

Restricted contributions, such as government funding, are recognized as revenue of the appropriate fund in the year in which the related expenses are incurred. Restricted contributions include: various County of Simcoe subsidies, Dedicated Supportive Housing subsidy, Provincial grant and subsidy.

Externally restricted contributions for the purchase of capital assets are deferred and recognized as revenue on the same basis that the related capital assets are amortized.

All other revenue is recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

(f) Contributed services and materials

The Organization receives volunteer services from many individuals. Since these services are not normally purchased by the Organization and because of the difficulty in estimating their fair market value, these services are not recorded in these financial statements. Contributed materials are not recognized in the financial statements.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2026

1. Summary of significant accounting policies (continued)

(g) Use of estimates

The preparation of financial statements in conformity with the basis of accounting described in Note 1 requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenue and expenditures during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the statement of operations in the period in which they become known. Estimates include accounting for amortization expense of capital assets and amortization of deferred capital contributions. Actual results could differ from those estimates.

(h) Financial instruments

The Organization initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions. The Organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in excess of revenues over expenses.

Financial assets measured at amortized cost include cash, accounts receivable and operating subsidies receivable.

Financial liabilities measured at amortized cost include accounts payable and long-term liabilities.

The Organization has no financial assets measured at fair value and has not elected to carry any financial asset or liability at fair value.

(i) Allocation of expenses

The Organization operates a number of programs in the Operating and Association Funds. The costs of each program include directly related expenses and common costs such as office supplies, salary and benefit costs, premises rent, building maintenance, interest and bank charges and professional and consulting fees. Generally, each program is allocated such costs up to 10% of its Ministry funding amount. This is the maximum allowed by the Ministry. In some cases, the Organization has the flexibility to allocate less than 10% for non-Ministry programs. This allocation is applied consistently from year to year.

(j) Related party transactions

Related party transactions in the normal course of business are recorded at the exchange amount, which is the amount of consideration exchanged in the transaction.

Related party transactions outside the normal course of business are recorded at either the exchange amount or the carrying amount depending on the substance of the transaction.

Carrying amount is defined as the recorded amount of the item transferred.

For transactions with related parties involving financial instruments, they are recorded at cost unless the financial instrument is an equity instrument quoted in an active market or a derivative.

Cost is defined depending on the existence or absence of repayment terms, then cost is determined to be either the exchange amount or the carrying amount depending on the substance of the transaction.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2026

2. Cash

Cash consists of the following:

	2026	2025
	\$	\$
Unrestricted cash - Operating Fund	966,054	169,224
Restricted cash - Dedicated Supportive Housing Replacement Reserve funds (Note 1(d))	6,862	6,687
Operating fund	972,916	175,911
Restricted cash - Association Fund	8,060	10,466
Restricted cash - Client trust accounts	31,758	235,986
Association fund	39,818	246,452
	1,012,734	422,363

Included in accounts payable for the Association Fund are client funds held in trust of \$31,758 (2025 - \$235,986).

3. Financial instruments

The Organization's financial instruments consist of cash, accounts receivable, operating subsidies receivable, accounts payable and long-term liabilities.

The Organization is not exposed to significant market risk, currency risk nor other price risk. There have been no significant changes in the risk exposures during the year.

Financial risks

Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the Organization.

Credit risk is managed through maintaining credit policies. Credit is not extended to parties with aged accounts and credit is not issued beyond approved credit limits.

The Organization has no significant concentration of credit risk with respect to any single counterparty or group of counterparties. The main source of credit risk to the Organization is considered to relate to the class of assets described as "accounts receivable", and primarily comprised of monies due from clients.

Interest rate risk

Exposure to interest rate risk arises on financial assets and financial liabilities recognized at the year end date whereby a future change in interest rates will affect future cash flows or the fair value of fixed financial instruments.

Liquidity risk

Liquidity risk is the risk that the Organization will not be able to fund its obligations as they come due. The Organization meets its liquidity requirements through cash flow from operations, anticipating investing and financing activities and holding assets that can be readily converted into cash. This is combined with the fact that 73% of the Organization's revenues are from either provincial or regional government sources. Additional cash requirements may be met with the available operating line of credit, providing flexibility in the short-term to meet operational needs.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2026

4. Operating subsidies receivable

Operating subsidies receivable as at March 31 are as follows:

	2026 \$	2025 \$
Dedicated Supportive Housing	6,935	6,935

5. Economic dependence

The Organization received 65% (2025 - 66%) of its revenue from the Ministry of Children, Community and Social Services.

6. Capital assets

Capital assets consist of the following:

	Cost \$	Accumulated Amortization \$	Net Book Value 2026 \$	Net Book Value 2025 \$
Agency Owned				
Land	935,382	-	935,382	935,382
Building and fixtures	4,164,153	1,883,605	2,280,548	2,260,368
Leaseholds	42,284	36,939	5,345	6,681
Vehicles	197,102	126,543	70,559	32,653
	5,338,921	2,047,087	3,291,834	3,235,084
Ministry Owned				
Land - Residences	752,105	-	752,105	752,105
Building and fixtures - Residences	4,846,776	2,183,313	2,663,463	2,398,275
Computers and software	668,086	553,200	114,886	112,804
Vehicles	823,403	788,236	35,167	50,238
	7,090,370	3,524,749	3,565,621	3,313,422
Jointly Owned*				
Land	350,000	-	350,000	350,000
Land - Residences	225,504	-	225,504	225,504
Buildings and fixtures	2,591,987	1,077,756	1,514,231	1,495,202
Buildings and fixtures - Residences	1,138,540	476,588	661,952	680,463
	4,306,031	1,554,344	2,751,687	2,751,169
	16,735,322	7,126,180	9,609,142	9,299,675

*The Ministry's interest is derived from capital contributions to the Peel Street property of \$523,910 (20%) (2025 - \$523,910), Stanley Street property of \$517,000 (81%) (2025 - \$517,000) and the 60th Street property of \$184,144 (28%) (2025 - \$184,144).

7. Interfund transfers

During the year, \$31,292 (2025 - \$38,982) was transferred from the Operating Fund to the Capital Asset Fund for cash outlays related to mortgage and loan principal payments and \$1,670 (2025 - \$2,282) was transferred from the Association Fund to the Capital Asset Fund for cash outlays related to mortgage principal payments. Also during the year, \$65,050 (2025 - \$94,307) was transferred from the Association Fund to the Capital Asset Fund for the purchase of a new vehicle.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2026

8. Long-term liabilities

Long-term liabilities consist of the following:

	2026	2025
	\$	\$
(a) 4.05% mortgage payable to Peoples Trust Company, repayable \$998 monthly principal and interest.	-	7,865
(b) 2.15% mortgage payable to Peoples Trust Company, repayable \$1,190 monthly principal and interest.	-	9,442
(c) 3.80% mortgage payable to MCAP Financial Corporation, repayable \$1,361 monthly principal and interest, secured by property at 120 Oak Street, Collingwood, with a net book value of \$391,080, due October 2029.	54,669	68,654
(d) Prime plus 1.50% commercial loan payable to TD Canada Trust, repayable in \$165 monthly principal and interest, secured by property at 60th Street, Wasaga Beach, with a net book value of \$404,023, due on demand.	24,678	26,370
(e) 6.69% loan payable to Honda Financial Services, repayable in \$1,456 monthly principal and interest, secured by a vehicle with a net book value of \$47,703, due March 2031.	74,059	-
	153,406	112,331
Less: current portion	(53,772)	(57,662)
Balance at end of year	99,634	54,669

Scheduled principal and interest payments in the next year are as follows:

	Principal	Interest	Total
	\$	\$	\$
2027	52,125	6,380	58,505
2028	28,865	4,941	33,806
2029	30,403	3,402	33,805
2030	25,172	8,633	33,805
2031	16,841	610	17,451
	153,406	23,966	177,372

An operating line of credit in the amount of \$325,000 is available through the Bank of Montreal. The interest rate is prime plus 0.25%.

E3 COMMUNITY SERVICES INC.
NOTES TO THE FINANCIAL STATEMENTS
AS AT MARCH 31, 2026

9. Deferred capital contributions

Deferred capital contributions reported in the Capital Asset Fund include the amount of restricted contributions with which capital assets were originally purchased. The changes for the year in the deferred capital contributions balance are as follows:

	2026	2025
	\$	\$
Balance at beginning of year	4,058,544	4,057,205
Designated funds received during the year	632,798	398,223
Amounts amortized to revenue during the year	<u>(400,902)</u>	<u>(396,884)</u>
Balance at end of year	<u>4,290,440</u>	<u>4,058,544</u>

10. Contingent liabilities

Certain former employees are eligible for extended health benefits for life if they serve a minimum tenure with the Organization of 10 years. The liability for these benefits has not been accrued in the financial statements, as the Organization is unable to determine the amount at this time.

11. Comparative figures

Certain comparative figures have been reclassified to conform with the current year's financial statement presentation.

E3 COMMUNITY SERVICES INC.

ASSOCIATION SCHEDULE 1 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Fundraising	30,998	15,598
Interest	22,164	30,552
Membership fees	130	140
Other income	2,643	2,820
Rental income	59,433	67,129
	<u>115,368</u>	<u>116,239</u>
Expense		
Fundraising	7,873	7,181
Office supplies	2,220	-
Social and recreation	-	114
	<u>10,093</u>	<u>7,295</u>
Excess of revenue over expenses	<u>105,275</u>	<u>108,944</u>

PEEL STREET SCHEDULE 2 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Rental income	<u>130,140</u>	<u>118,973</u>
Expense		
Bad debts	996	-
Insurance	10,766	10,259
New furnishings and equipment	-	11,355
Non-recoverable HST	-	1,608
Office supplies	12,432	10,335
Purchased services	546	364
Repairs and maintenance	11,115	90,824
Utilities	18,276	21,440
	<u>54,131</u>	<u>146,185</u>
Excess (deficiency) of revenue over expenses	<u>76,009</u>	<u>(27,212)</u>

E3 COMMUNITY SERVICES INC.

MAIN OFFICE SCHEDULE 3 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Rental income	<u>218,032</u>	<u>218,977</u>
Expense		
Insurance	17,543	16,717
Non-recoverable HST	-	2,815
Office supplies	8,865	8,841
Purchased services	1,728	906
Repairs and maintenance	31,530	102,381
Utilities and taxes	<u>39,966</u>	<u>41,613</u>
	<u>99,632</u>	<u>173,273</u>
Excess of revenue over expenses	<u>118,400</u>	<u>45,704</u>

ALLISTON SCHEDULE 4 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Rental income	<u>39,300</u>	<u>46,800</u>
Expense		
Insurance	4,535	4,337
Utilities and taxes	<u>5,017</u>	<u>4,895</u>
	<u>9,552</u>	<u>9,232</u>
Excess of revenue over expenses	<u>29,748</u>	<u>37,568</u>

E3 COMMUNITY SERVICES INC.

OASIS BY THE BAY SCHEDULE 5 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Expenditure recovery	-	5,000
Rental income	<u>368,278</u>	<u>291,176</u>
	<u>368,278</u>	<u>296,176</u>
Expense		
Advertising and promotion	40,777	28,376
Allocated administrative costs	33,000	33,642
Bad debts	160	-
Benefits	8,738	5,158
Equipment rental	1,676	1,561
Insurance	10,965	10,449
Interest and bank charges	11,333	8,118
Memberships and licenses	822	976
New furnishings and equipment	-	27,012
Non-recoverable HST	-	3,713
Office supplies	5,434	7,575
Program supplies	14,607	14,592
Purchased services	6,378	6,082
Repairs and maintenance	54,802	48,351
Salaries	109,766	88,300
Staff training	189	99
Telephone	2,986	1,335
Utilities and taxes	33,515	32,158
Vehicle	22	-
	<u>335,170</u>	<u>317,497</u>
Excess (deficiency) of revenue over expenses	<u>33,108</u>	<u>(21,321)</u>

NINTH STREET SCHEDULE 6 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Rental income	<u>38,062</u>	<u>44,916</u>
Expense		
Insurance	4,179	3,982
Repairs and maintenance	-	774
Utilities and taxes	<u>5,172</u>	<u>5,015</u>
	<u>9,351</u>	<u>9,771</u>
Excess of revenue over expenses	<u>28,711</u>	<u>35,145</u>

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.

REUSE CENTRE - COLLINGWOOD SCHEDULE 7 FOR THE YEAR ENDED MARCH 31		
	2026 \$	2025 \$
Revenue		
Sales	<u>316,248</u>	<u>257,780</u>
Expense		
Advertising and promotion	2,796	-
Allocated administrative costs	39,000	39,004
Benefits	13,944	16,375
Insurance	40	334
Interest and bank charges	3,532	2,925
Non-recoverable HST	-	2,308
Office supplies	1,462	1,303
Premises rent	62,200	60,776
Program supplies	3,696	3,634
Repairs and maintenance	3,505	4,936
Salaries	125,737	145,847
Staff training	307	102
Telephone	1,671	1,698
Utilities and taxes	4,891	6,359
Vehicle	-	8
	<u>262,781</u>	<u>285,609</u>
Excess (deficiency) of revenue over expenses	<u>53,467</u>	<u>(27,829)</u>

E3 COMMUNITY SERVICES INC.

TOTS 'N' TYKES CHILDCARE CENTRE SCHEDULE 8 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Childcare fees	221,826	244,039
Expenditure recovery	-	5,172
County of Simcoe Pay Equity	-	21,882
County of Simcoe General Operating Grant	26,566	78,517
County of Simcoe Provincial Wage Enhancement Funding	-	26,006
County of Simcoe Wage Enhancement Inclusion Funding	-	4,799
County of Simcoe CWELCC Funding	-	250,890
County of Simcoe CWELCC - Benchmark Funding	562,989	165,165
County of Simcoe CWELCC - Legacy Top Up	98,012	33,759
County of Simcoe CWELCC - In Lieu of Surplus	71,179	17,471
County of Simcoe CWELCC - Cost Escalation	-	23,138
County of Simcoe CWELCC - Annual Wage Increase	-	14,100
County of Simcoe CWELCC - Wage Floor	-	20,414
	980,572	905,352
Expense		
Allocated administrative costs	65,180	65,180
Benefits	91,602	81,766
Food costs	32,383	34,108
Interest and bank charges	-	524
Memberships and licenses	1,784	1,504
New furnishings and equipment	3,515	492
Non-recoverable HST	-	2,181
Office supplies	9,129	8,593
Premises rent	38,062	50,944
Professional and consulting	4,158	-
Program supplies	17,639	11,952
Purchased services	9,924	1,347
Repairs and maintenance	97,928	49,310
Salaries	579,762	543,616
Staff training	52	1,045
Staff travel	537	383
Telephone	1,219	552
Utilities and taxes	10,264	11,047
	963,138	864,544
Excess of revenue over expenses	17,434	40,808

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.

**CENTRAL ADMINISTRATION
SCHEDULE 9
FOR THE YEAR ENDED MARCH 31**

	2026	2025
	\$	\$
Revenue		
Expenditure recovery	836	31,343
Recovery of allocated administration costs	1,509,487	1,506,733
	1,510,323	1,538,076
Expense		
Advertising and promotion	10,706	854
Bad debts	-	663
Benefits	164,063	196,154
Equipment rentals	3,009	2,329
Insurance	7,225	-
Interest and bank charges	7,154	24,409
Meetings	3,474	4,573
Memberships and licenses	11,654	11,751
New furnishings and equipment	56,726	3,306
Non-recoverable HST	-	13,455
Office supplies	239,524	341,700
Premises rent	45,000	60,000
Professional and consulting	84,356	295,789
Program supplies	22,946	16,892
Purchased services	17,255	7,403
Repairs and maintenance	10,641	60,295
Salaries	817,543	668,843
Staff training	25,713	17,908
Staff travel	5,672	4,745
Telephone	10,547	12,072
Transportation	5,498	26,592
	1,548,706	1,769,733
Deficiency of revenue over expenses	(38,383)	(231,657)

See accompanying notes to the financial statements

E3 COMMUNITY SERVICES INC.

FEE FOR SERVICE SCHEDULE 10 FOR THE YEAR ENDED MARCH 31			2026	2025
			\$	\$
Revenue				
Passport brokerage revenue			866,909	726,165
Fee for service			86,833	18,352
Expense recovery			9,781	-
			<u>963,523</u>	<u>744,517</u>
Expense				
Bad debts			9,581	5,671
Benefits			94,906	41,434
Interest and bank charges			367	-
Professional and consulting			301	-
Purchased services			316,716	430,611
Salaries			285,688	174,562
Staff travel			29,783	5,790
Transportation			40,753	27,594
			<u>778,095</u>	<u>685,662</u>
Excess of revenue over expenses			<u>185,428</u>	<u>58,855</u>

E3 COMMUNITY SERVICES INC.

COMMUNITY PARTICIPATION SCHEDULE 11 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Contributions from clients	-	11,619
Provincial subsidy	1,347,038	1,348,774
Community Hub funding	2,315	14,340
Social and recreation recovery	-	68,660
Expenditure recovery	-	12,336
Inter-component reallocation of provincial subsidy from Future Transitions	8,655	15,784
	1,358,008	1,471,513
Expense		
Advertising and promotion	132	132
Allocated administrative costs	120,000	123,033
Benefits	130,781	130,713
Food costs	13,908	13,866
Interest and bank charges	-	392
Memberships and licenses	-	200
New furnishings and equipment	-	48,750
Non-recoverable HST	-	3,358
Office supplies	22,849	22,849
Premises rent	91,000	84,000
Professional and consulting	-	106,399
Program supplies	42,703	56,278
Purchased services	3,365	3,365
Repairs and maintenance	104,643	50,632
Salaries	781,026	766,731
Social and recreation	-	10,413
Staff training	2,748	5,548
Staff travel	33,307	33,307
Telephone	6,538	6,538
Vehicle	5,008	5,009
	1,358,008	1,471,513
Excess of revenue over expenses	-	-

E3 COMMUNITY SERVICES INC.

EMPLOYMENT SERVICES SCHEDULE 12 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Expenditure recovery	-	3,480
Provincial subsidy	<u>714,341</u>	<u>714,341</u>
	<u>714,341</u>	<u>717,821</u>
Expense		
Allocated administrative costs	65,000	65,000
Benefits	111,972	70,938
Food costs	174	152
Equipment rentals	1,049	699
Memberships	-	500
New furnishings and equipment	-	1,577
Non-recoverable HST	-	1,976
Office supplies	717	9,478
Premises rent	29,600	28,800
Program supplies	276	6,904
Purchased services	-	200
Repairs and maintenance	1,685	47,643
Salaries	489,439	491,580
Staff training	-	428
Staff travel	12,680	15,754
Telephone	1,593	1,690
Vehicle	<u>156</u>	<u>-</u>
	<u>714,341</u>	<u>743,319</u>
Excess (deficiency) of revenue over expenses	<u>-</u>	<u>(25,498)</u>

E3 COMMUNITY SERVICES INC.

FUTURE TRANSITIONS SCHEDULE 13 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Provincial subsidy	117,144	117,144
Inter-component reallocation of provincial subsidy to Community Participation	(8,655)	(15,784)
	<u>108,489</u>	<u>101,360</u>
Expense		
Allocated administrative costs	15,000	13,021
Benefits	14,045	13,539
Office supplies	28	481
Premises rent	10,175	6,900
Purchased services	-	(30)
Program supplies	-	518
Salaries	68,968	66,606
Staff travel	-	61
Telephone	273	264
	<u>108,489</u>	<u>101,360</u>
Excess of revenue over expenses	<u>-</u>	<u>-</u>

E3 COMMUNITY SERVICES INC.

SUPPORTED LIVING SCHEDULE 14 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Contributions from clients	935,956	981,233
Expenditure recovery	75,119	139,970
Provincial subsidy	10,531,147	10,448,128
Inter-component reallocation of provincial subsidy from Family Home Program and Supported Independent Living	58,229	102,921
	11,600,451	11,672,252
Expense		
Allocated administrative costs	1,000,000	997,704
Bad debts	44,572	-
Benefits	1,350,284	1,364,684
Food costs	278,092	289,274
Equipment rentals	2,367	1,576
Insurance	34,839	24,600
Memberships	8,599	998
New furnishings and equipment	11,353	81,363
Non-recoverable HST	-	26,070
Office supplies	63,476	30,817
Personal needs	105,388	176,020
Premises rent	148,569	123,168
Program supplies	95,853	90,512
Purchased services	291,409	597,750
Repairs and maintenance	398,100	270,312
Salaries	7,546,882	7,378,111
Staff training	7,155	25,384
Staff travel	17,975	11,373
Telephone	20,878	19,775
Utilities and taxes	76,257	81,939
Vehicle and transportation	98,403	80,550
	11,600,451	11,671,980
Excess of revenue over expenses	-	272

E3 COMMUNITY SERVICES INC.

**EARLYON
SCHEDULE 15
FOR THE YEAR ENDED MARCH 31**

	2026	2025
	\$	\$
Revenue		
County of Simcoe subsidy	822,482	822,482
Expenditure recovery	21,203	3,452
Ministry One Time Funding	149,478	16,987
	993,163	842,921
Expense		
Allocated administrative costs	80,607	80,607
Benefits	77,589	103,652
Equipment rentals	779	13,264
Food costs	2,826	4,074
Memberships and licences	1,956	1,544
New furnishings and equipment	14,520	5,700
Non-recoverable HST	5,000	3,928
Office supplies	6,910	3,978
Premises rent	87,482	114,932
Program supplies	28,847	15,756
Purchased services	24,667	36,705
Repairs and maintenance	88,704	8,516
Salaries	470,227	481,598
Staff training	1,761	570
Staff travel	12,688	15,185
Telephone	2,848	2,487
Utilities and taxes	7,723	6,802
Vehicle	8	97
	915,142	899,395
Excess (deficiency) of revenue over expenses	78,021	(56,474)

E3 COMMUNITY SERVICES INC.

CHILDREN'S OUT OF HOME RESPITE SCHEDULE 16 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Expenditure recovery	40,135	6,275
Provincial subsidy	48,333	47,313
	<u>88,468</u>	<u>53,588</u>
Expense		
Allocated administrative costs	4,700	4,700
Bad debts	5,234	-
Benefits	1,600	5,286
Food costs	2,545	3,086
New furnishings and equipment	-	861
Non-recoverable HST	-	316
Office supplies	253	350
Premises rent	18,000	12,000
Program supplies	672	1,832
Purchased services	5,358	4,624
Repairs and maintenance	-	26
Salaries	49,786	27,988
Social and recreation	79	193
Staff training	-	110
Staff travel	-	154
Telephone	241	230
Vehicle	-	59
	<u>88,468</u>	<u>61,815</u>
Excess (deficiency) of revenue over expenses	<u>-</u>	<u>(8,227)</u>

E3 COMMUNITY SERVICES INC.

SUPPORTED INDEPENDENT LIVING SCHEDULE 17 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Contributions from clients	44,595	61,176
Expenditure recovery	40,614	-
Provincial subsidy	775,365	824,921
Inter-component reallocation of provincial subsidy to Supported Living	25,375	(29,199)
	<u>885,949</u>	<u>856,898</u>
Expense		
Allocated administrative costs	72,000	73,165
Bad debts	3,797	-
Benefits	86,839	86,263
Food costs	36,963	27,752
New furnishings and equipment	-	6,712
Non-recoverable HST	-	2,413
Office supplies	3,767	1,668
Personal needs	100,412	78,292
Premises rent	107,649	125,385
Program supplies	5,963	2,236
Purchased services	1,815	868
Repairs and maintenance	1,143	1,998
Salaries	437,057	431,676
Staff training	388	445
Staff travel	21,735	12,502
Telephone	4,625	4,301
Vehicle	1,796	1,222
	<u>885,949</u>	<u>856,898</u>
Excess of revenue over expenses	<u>-</u>	<u>-</u>

E3 COMMUNITY SERVICES INC.

**FAMILY HOME PROGRAM
SCHEDULE 18
FOR THE YEAR ENDED MARCH 31**

	2026	2025
	\$	\$
Revenue		
Contributions from clients	20,060	20,522
Provincial subsidy	132,496	132,496
Inter-component reallocation of provincial subsidy to Supported Living	(83,604)	(73,722)
	68,952	79,296
Expense		
Allocated administrative costs	12,000	13,131
Benefits	-	161
Non-recoverable HST	-	483
Personal needs	-	5,175
Premises rent	7,500	6,000
Purchased services	49,348	53,290
Salaries	-	236
Transportation	104	820
	68,952	79,296
Excess of revenue over expenses	-	-

E3 COMMUNITY SERVICES INC.

**ADULT RESPITE
SCHEDULE 19
FOR THE YEAR ENDED MARCH 31**

	2026	2025
	\$	\$
Revenue		
Contributions from clients	111,386	14,905
Expenditure recovery	682	7,310
Provincial subsidy	24,154	23,439
	136,222	45,654
Expense		
Allocated administrative costs	3,000	1,946
Benefits	18,204	13,794
New furnishings and equipment	57	-
Purchased services	921	38
Program supplies	1,263	-
Repairs and maintenance	118	-
Salaries	111,552	85,474
Social and recreation	-	121
Staff training	-	404
Staff travel	1,107	2,143
Vehicle	-	33
	136,222	103,953
Excess (deficiency) of revenue over expenses	-	(58,299)

E3 COMMUNITY SERVICES INC.

DEDICATED SUPPORTIVE HOUSING SCHEDULE 20 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Dedicated Supportive Housing subsidy	<u>59,445</u>	69,168
Expense		
Insurance	8,232	7,845
Mortgage principal	33,837	42,411
Repairs and maintenance	35,204	14,383
Utilities and taxes	<u>17,966</u>	18,222
	<u>95,239</u>	82,861
Deficiency of revenue over expenses	<u>(35,794)</u>	(13,693)

PARTNER FACILITY RENEWAL SCHEDULE 21 FOR THE YEAR ENDED MARCH 31

	2026 \$	2025 \$
Revenue		
Provincial grant	197,400	-
Expense		
Repairs and maintenance	<u>197,400</u>	-
Excess of revenue over expenses	<u>-</u>	-